



December 2, 2020

re: Fawcett Elementary School Replacement Project

Members of the Committee,

A client's ability to effectively communicate the needs of a specific project in the greater context of clear District technical standards is fundamental to the success of any progressive design-build project.

Having worked with Tacoma Public Schools on several recent projects, I can attest that the TPS project team have shown that they are up to that task. Pairing them with a well-qualified, experienced design-builder will lead to more creative and efficient solutions.

I strongly encourage the committee to approve the District's application to utilize Progressive D/B project delivery in the replacement of Fawcett Elementary School.

Sincerely,

A handwritten signature in blue ink, consisting of several fluid, overlapping loops and a long, sweeping tail that extends to the left.

Jim Phillips, President
FORMA Construction Company